IP Commericialization

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- US Patent Office Exam
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IP Royalties are a big business IBM > \$1 billion Thompson (Fr.) > \$400 million

Per Year !!

Terms

IP Commercialization

- Achieved through "licensing" patents and/or technical know-how
- Patent Assignment -> Complete transfer of ownership of patent rights
- Patent License -> permission regarding patent rights

Kinds of Patent Licenses

- Exclusive patent license -> Only one licensee
- Non-exclusive patent licenses -> multiple license
- Royalty Free license -> license required but no royalties
- Field-of-use license

Kinds of Patent Licenses

Cross-licenses; portfolio cross licenses

Where to Begin?

- Do you own a portfolio of patents? Or just one/two patents?
- Portfolio of patents:
 - Mine (filter) the portfolio for licensable patents
 - Mining criteria can be immediate target markets; size of market; royalty rates; industry practices

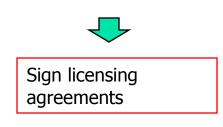


Filter the portfolio for patents to license

Find target markets where the patent can apply

Revenue maximizing strategy planning: Exclusive license? Non-exlusive license? Multi-year license? Royalty Sharing license? Royalty rate? Prepare a financial forecasting model regarding licensing revenues







Licensing Strategies

- Exclusive or Non-exclusive license?
- Multi-year license? Full patent term?
- Royalty sharing license?

Licensing Strategies

- Royalty rate?
- License upstream companies or endusers?
- Growing markets (MEMS sensors) or shrinking markets (cordless home phones) or almost dead markets (pagers)?

Why Should I Take A License?

- Licensing has no "muscle" unless there is a credible possibility of successful patent litigation – an expensive process
- Best done by corporations with "deep pockets"

University Licensing

- Designed to be not litigation oriented
- Preference to non-exclusive licenses to maximize revenues
- Finding a family of patents to license is tough
- Know-how may be more valuable than patents to license

Example – US 6,464,806

- Hypothetical licensing scenario for US patent '806
- Patent Filed: 5 Apr 2000
- Patent Issued: 15 Oct 2002
 - License term possible: ~ 12 years from 2008 onwards
- Nobody licenses expired patents (unless to "cleanse" past infringement)

Markets?

- Which Markets Can This Product Apply To?
- What is the market size of those markets?
- Is licensing common in these industries? Any established rates of royalties?
- At what CAGR are these markets growing?

Markets?

- Digital Recording Media
 - Memories: \$17B market size
 - Profit Margin: 7.3%
 - Source: http://biz.yahoo.com/ic/831.html
- How much of \$17B market does this patent affect?
 - May be 10 %

Applicability

- If 10% market is covered by this patent, royalty can be expected from this segment
- Royalty rate in semiconductor industry: 1%
- Royalty Possible = 1% of \$1.7b = \$17 million

Royalty Strategy

- \$17m is over 12 years of license term !!
- How much to demand as upfront licensing fee?
- Will asking less upfront fee help in developing market later on?
- Discounts are possible in negotiations

Licensing Companies

E.g. IPVALUE, Intellectual Ventures, BT Exact (UK), etc.



Thank you !